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Date: November 22, 2025

National Stock Exchange of India Ltd. Listing Deptt., Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai - 400 051	BSE Ltd. Floor - 25, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400 001.
NSE Symbol: UNOMINDA	BSE Scrip: 532539

Sub: - Submission of Newspaper clippings

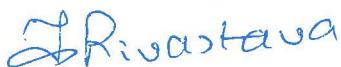
Dear Sirs,

We are pleased to enclose copies of the newspapers advertisement of the Company published in Financial Express (English) and Jansatta (Hindi) on November 21, 2025 pertaining to the Notice given to all such shareholders of the Company and erstwhile Harita Seating Systems Ltd., which has been merged with the Company, to make an applicant to the Company/ Registrar of the Company for claiming their unclaimed dividend for the year 2018-19, so that the unclaimed dividend of the said year and the underlying shares are not transferred to the IEPF.

The copy of the aforesaid newspapers clippings also uploaded on the company's website at www.unominda.com

Thanking you.

Yours faithfully,
For Uno Minda Limited

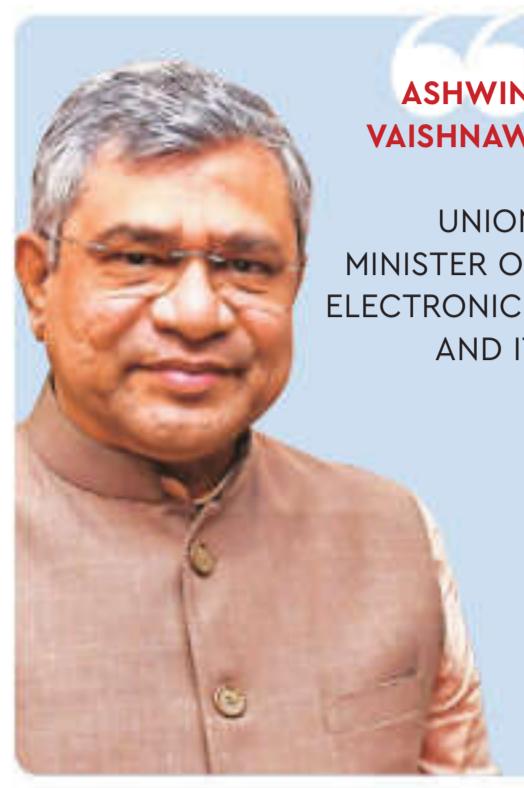


Tarun Kumar Srivastava
Company Secretary & Compliance Officer
M. No. A11994
Place: Manesar, Gurugram

Encl: as above

India seeks chipmaking parity with major producers by 2032

SANKALP PHARTIYAL
November 20



ASHWINI
VAISHNAV,
UNION
MINISTER OF
ELECTRONICS
AND IT

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Then it'll be a race which will be very fair and a level playing field

UNION MINISTER OF Electronics and IT Ashwini Vaishnaw on Thursday said India's chipmaking capabilities are set to be at par with other major producers by 2032, an aggressive timeline that underscores the government's urge to bolster domestic manufacturing.

"In case of semiconductors, by 2031-2032 — in that timeframe we will be equivalent to what many of these countries are at today," Vaishnaw told Bloomberg's New Economy Forum in Singapore. "Then it'll be a race which will be very fair and a level playing field."

The government's semiconductor push is in early stages, with the country boosting spending to attract designers and manufacturers.

It has used a \$10 billion

fund to fuel its chip programme, helping to bring about several assembly, packaging and testing ventures.

Micron Technology has set up a plant in Gujarat and conglomerate Tata Group is one of

10 producers that'll fabricate silicon domestically.

Still, India lags far behind chip industry leaders Taiwan and South Korea and nations such as the US, China and Japan, which are spending

hundreds of billions of dollars to build domestic chipmaking capacities and woo the world's biggest companies.

The moves are aimed at securing supplies of components that are key for future technologies from artificial intelligence to self-driving cars.

Three of India's chip facilities will start commercial production early next year, Vaishnaw said.

India's sweeping state-backed semiconductor drive — coupled with its growing design ecosystem and deep bench of engineering talent — is helping the country reach a stage where private capital begins to flow in on its own, he said.

The government is hoping to attract chip giants in much the same way state-backed subsidies have encouraged Apple and its partners to manufacture iPhones in the country. —BLOOMBERG

Non-revision of national wage floors disappoints House panel

F BUREAU
New Delhi, November 20



LAWMAKERS HAVE EXPRESSED disappointment in the Union Labour Ministry failing to revise the non-binding National Floor Level Minimum Wage (NFLMW) for the last eight years.

These wage levels are expected to be revised biennially, in keeping with the price pressures in the economy and other factors.

The National Committee on Rural Labour introduced NFLMW in 1991 as a non-statutory measure to establish a minimum wage structure and reduce wage disparities across India, factoring into the rise in the consumer price index for industrial workers (CPI-IW).

Since it has only persuasive value, the Centre can only request states and union territories to fix and revise the minimum wages for all scheduled employment in their respective domains, ensuring they are not below the NFLMW.

Sources who attended the

Parliamentary Standing Committee on Labour and Employment said members across party lines, barring those from the ruling BJP, were critical of the labour ministry's "lapse" and asked it to submit in the next sitting, in writing, the reasons for not hiking the NFLMW, at its regular intervals.

"Considering that the increase in floor wages is only advisory only on the part of the central government, and doesn't require it to bear any financial burden, the ministry's lapse is inexplicable," said a trade union source.

The Parliamentary Standing Committee on Labour and

Employment has 29 members. Of them, 15 attended the Thursday meeting, including the committee chairman, Basavraj Bommai. Though the meeting was supposed to deliberate on the implementation of the labour codes, which have been hanging fire since 2019-20, a lion's share of the two-hour meeting was spent on the non-hiking of the NFLMW issue.

NFLMW was last revised from 160 to 178 per day, effective from August 1, 2017. In 2019, NFLMW was subsumed within the Code on Wages, 2019, which provides for the Centre to fix the floor wages. The code stipulates that minimum wage rates fixed by the appropriate government shall not be less than the floor wage.

Proper and timely revision of the NFLMW by the Centre would have enabled millions of workers in sectors like plantations and services to benefit from the economy's buoyancy and escape poverty, provided states had followed the norm.

MUKESH JAGOTA
New Delhi, November 20

THE NATIONAL HIGHWAYS

Authority of India (NHAI) has set the ball rolling on its public Infrastructure Investment Trust (InvIT) that will in 3-5 years hold 1,500 km of highways.

The public InvIT will be in addition to the private InvIT — National Highways Infrastructure Trust (NHIT) — also sponsored by NHAI.

While creating new avenues for monetisation, the public InvIT will also enable retail investors to benefit from the returns of high revenue generating national highways. Like in the NHIT, the highway builder will also retain 15% of the units of the public InvIT as sponsor.

NHAI is in the process of establishing Raajmarg Infra Investment Trust (RIIT) as a public InvIT.

As part of this initiative, NHAI has incorporated Raajmarg Infra Investment Managers Private Limited (RIMPL) as the investment manager for the proposed InvIT, according to a statement.

RIMPL was launched by NHAI Chairman Santosh Kumar Yadav in Mumbai on Thursday. The investment

India, Israel agree on FTA terms

● Target 10-fold rise in trade

MUKESH JAGOTA
New Delhi, November 20

PIYUSH GOYAL,
COMMERCE AND INDUSTRY MINISTER

India and Israel have decided to enter into negotiations for an FTA soon after having executed a bilateral investment treaty



Barkat initialled the document.

The ToR of a FTA formally launches the negotiations, outlines the areas it will cover and sets a roadmap and timelines of negotiations. The BIT between India and Israel was signed in September.

"We will be aspiring for very large outcomes from our agreement. Rapid outcomes. We should aspire for a \$30-40 billion bilateral trade in the next five years and look in the next decade to grow 10

times," Goyal said. In 2024-25, India-Israel trade stood at \$3.62 billion.

Israel's trade minister Barkat said, "the foundation BIT that we have laid today will enable us to do things we would not have done with other countries."

He said the Israeli government is willing to help their companies to invest in India through help in raising capital to deploy in India and share even a bit of risk of that investment.

Looking to start exporting dairy items to Israel soon: Amul MD

PRESS TRUST OF INDIA
Tel Aviv, November 20

AMUL IS EXPORTING ghee to Israel and will soon expand its dairy export portfolio to cater not just to the Indian diaspora but also to the local population, GCMMF Managing Director Jayen Mehta said.

Gujarat Cooperative Milk Marketing Federation (GCMMF) sells dairy products under the 'Amul' brand.

"We are exporting ghee here but we will soon expand to multiple other products which not just the Indian diaspora wants, but it can go into the mainstream market," Mehta told PTI.

He is part of the 60-member business delegation accompanying Commerce and Industry Minister Piyush Goyal here.

RE share in power generation to cross 35% by 2030, says Icra

ARUNIMA BHARADWAJ
New Delhi, November 20

THE SHARE OF power generation from renewable energy (RE) capacities, including large hydro, is expected to cross 35% by FY30 from 22.1% in FY25, with expected incremental capacity addition of 200 GW between FY25 till FY30, as per Icra.

This in turn also hinges on the extent of implementation of the ongoing project pipeline where the projects are bid out and the power purchase agreements for unit holders,

Once an InvIT acquires assets after an upfront payment, it gets the right to collect user fees for 20 years. Return for the investors are paid through user fee collection.

RIMPL is a collaborative venture with equity participation from leading banks and financial institutions including State Bank of India, Punjab National Bank, National Bank for Financing Infrastructure and Development (NaBFID), Axis Bank, Bajaj Finserv Ventures Ltd., HDFC Bank, ICICI Bank, IDBI Bank, IndusInd Bank, and Yes Bank, the statement added.

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